

Key Strategic Objectives:

- 1. Enable systems for operational excellence
- 2. Promote & support establishment of the Safety Centre of Excellence
- 3. Support workers to work safely
- 4. Support employers to improve safety
- 5. Enhance communications & engagement

### **1. ENABLE SYSTEMS FOR OPERATIONAL EXCELLENCE**

Activity #1	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Facilitate meetings to promote collaboration of standardization among industry stakeholders.	Q1 - Q4	• Energy Safety Canada SK (ESC SK) • Energy Safety Canada (ESC)		Q1 ESC SK Info Group & ESC SK Advisory Committee meetings.	ESC SK Info Group, Motor	Ongoing; topics raised at Q3 ESC SK Info Group & ESC SK Advisory Committee meetings.	
			• Engage with industry & identify 2 champions to assist on agreements for acceptable standards; promote usage throughout industry.	Input requested from ESC SK Advisory Committee.	from ESC SK Advisory Committee.	Engagements with Saturn Oil + Gas Inc. discussed motor vehicle incident tracking in addition to return to work programs with Independent Well Servicing.	

### 2. PROMOTE & SUPPORT ESTABLISHMENT OF THE SAFETY CENTRE OF EXCELLENCE

Activity #1	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Participate in developing effective & efficient		• ESC SK	Maintain membership on SK Early Safety Training Program Steering	Discussion held with SK	Ongoing.	Direct participation with	
learning management systems, including		• ESC	Committee according with Saskatchewan Workers' Compensation Board	WCB & SK Safety Council		SK WCB Youth	
delivery. Seek opportunities to lead/support			(SK WCB) & WorkSafe SK.	at SK Safety Seminar in		Coordinator.	
value-added research.				Saskatoon.			
			• Engage with industry when called upon to provide input concerning	Ongoing; collaborating	Ongoing.	Ongoing; claim duration	
			illness & injury trends & ways to mitigate.	with ESC corporate &		within ESC SK rate codes	
				Canadian Renewable		under review.	
				Energy Association.			

Activity #2	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Lead engagements to advance knowledge,	Q1 - Q4	• ESC SK	• Initiate 3 provincial engagements to enhance attendees' knowledge &	Ongoing; discussing Gord	Ongoing; discussing with	Ongoing; Gord Walsh (ESC)	
learnings & sharing of Human and		• ESC	understanding of HOP.	Walsh SK presentation for	Gord Walsh (ESC) for SK	will present in SK for Q4.	
Organizational Performance (HOP) & Process				Q2.	presentation for Q4.		
Safety.							



### ESC Saskatchewan Strategic and Operational Plan for 2024

Activity #3	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Collaborate with ESC corporate to deliver safety messaging to potential new/young energy workers.	Q1 - Q4	• ESC SK • ESC	energy sector as a career choice. Target 3% reduction in young worker	Q1.	Exhibited at the Southeast College Career Day & Hiring Fair in Estevan and Weyburn.	Youth events scheduled for Q4.	
			• Quarterly - Monitor age demographic of WCB claimants; initiate action when trends noted & keep industry apprised.		claims.	Continue monitoring the 25-44 age demographic and report findings at quarterly meetings.	

### 3. SUPPORT WORKERS TO WORK SAFELY

Activity #1	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Enhance safety culture within the province.	Q1 - Q4	• ESC SK • ESC	• Enhance safety culture/climate throughout provincial energy sectors; attend posted meetings, stay up to date on SK WCB psychological/mental health research & find ways to turn findings into industry learning opportunities/presentations.	Attended & exhibited at SK Safety Seminar.	Attended & exhibited at the Compensation Institute 2024 hosted by SK WCB. Attended the SK WCB AGM.	Attended & exhibited at the Lloydminster Heavy Oil Show to enhance ESC exposure and safety culture. Hosted ESC SK Info meeting with focus on Psychological Health and Safety in the Workplace.	
			• Maintain participation on 2023 Fatalities & Serious Injuries Strategic Committee & Safety Leadership Working Group; provide direction & educational options to working groups needing assistance.	Continue work on Fatalities & Serious Injuries Strategy. Engaged with SK WCB; currently working with Motor Vehicle Working Group.	Continue work on Fatalities & Serious Injuries Strategy. Focus on motor vehicle accidents & incidents within the energy sector.	Ongoing; working directly with SK WCB and keeping industry informed of findings and initiatives.	
			• Quarterly - Provide statistical updates & seek industry input at ESC SK Advisory Committee meetings.	Ongoing; stats shared at annual general meeting (AGM) & Q1 meeting.	Ongoing; stats shared at the Q2 meeting.	Ongoing; stats shared at the Q3 meeting.	
		• Maintain working groups with 2 energy sectors experiencing increased time-loss injuries. Sectors will be established in concert with their industry associations & collaborate on action items to mitigate increased worker injuries & claim duration.	Meeting with SGI, SK WCB to address driving-related fatalities & serious injuries, introduce Oilfield Driver Awareness (ODA) course. D51 & D52 Working Group	Vehicle Collaboration Group, D51 & D52 Working	ESC SK Motor Vehicle Collaboration Group and D51 & D52 Working Group meetings scheduled in Q4.		
		• Quarterly - Engage industry to identify leading indicators & conduct presentations at ESC SK Information Group meetings.	meeting scheduled for Q2. Q1 meeting held, SK WCB statistics shared; seeking leading indicators from meeting attendees.	Q2 meeting held, SK WCB statistics shared; seeking leading indicators from meeting attendees.	Q3 meeting held, claim duration identified as a leading indicator in SK WCB premium increases.		



# ESC Saskatchewan Strategic and Operational Plan for 2024

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Promote ESC Certificate of Recognition (COR) as primary accreditation	Ongoing; engaging with SK	Currently in discussion	Discussions ongoing;	
for safety performance & recognition throughout SK; encourage	WCB on COR incentive.	with SK WCB concerning a	revision to the COR	
establishment of incentive program.		revision to the COR	program with the focus on	
		program with the focus on	HOP elements.	
		HOPs.		
• Annually - Attend 4 provincial industry trade shows; present & promote	Attended & exhibited at	Exhibited & attended the	Exhibited & attended the	
ESC's services to educate attendees.	SK Safety Seminar &	Compensation Institute	2024 Lloydminster Heavy	
	attended Indigenous	2024 and exhibited at the	Oil Show.	
	Business Gathering.	SK Oil & Gas Show.		
Maintain direct contact with regulators; keep industry aware of	Attended SK WCB & OHS	Attended SK WCB & OHS	Continued participation	
legislative changes & identified issues during inspections.	meetings. Participated at	meetings. Participated at	with SK WCB & OHS.	
	ESC SK Advisory	ESC SK Advisory		
	Committee AGM & Q1	Committee Q2 meeting.		
	meeting.			
Quarterly - Attend/directly participate in SK Safety Association	Attended Q1 SK Safety	Attended Q2 SK Safety	Ongoing.	
meetings in conjunction with SK WCB & SK Ministry of Labour Relations &	Association meeting.	Association meeting.		
Workplace Safety (LRWS)/OHS.				

#### 4. SUPPORT EMPLOYERS TO IMPROVE SAFETY

Activity #1	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Rigorous data collection, robust analysis & continuous improvement.	Q1 - Q4	• ESC SK • ESC	obtained.	Reviewing & processing SK WCB list of 47 surcharged employers; awaiting projected SK WCB payroll data.	Initial contact has begun with surcharged employers & meetings are being scheduled.	Ongoing meetings with surcharged employers.	
			• Quarterly - goal & objective targets; contact employers & conduct support meetings with approved communication methods. Assist employers in eliminating/minimizing worker illness/injury; target 5% reduction of employers remaining in advanced surcharge position. Enhance work relationships with surcharged employers & provide detailed services; minimum twice a year as required.	Developing employer reports & commencing engagements in Q2.	27 employer support meetings completed.	40 employer support meetings completed year- to-date (17 in Q3).	
	Q3 - Q4		• Q3 - identify 12 additional employers nearing surcharge position, establish contact & advise them of available ESC services, training & tools available; complete by year-end.		claim data - projected for Q3.	Identified 12 additional employers nearing a surcharge position, and completed two engagements.	
Q1 - Q	Q1 - Q4	*	• Quarterly - Analyze SK WCB statistical data; provide detailed data analyses of industry safety trends, claim counts & causation at ESC SK Advisory Committee meetings, information sessions & with specific industry focus groups.	Quarterly reviews underway; Q4 2023 year- end data presented at ESC SK Info Group & ESC SK Advisory AGM & Q1 meetings.	underway; Q1 2024 data presented at ESC SK Info Group & ESC SK Advisory	Quarterly reviews underway; Q2 2024 data presented at ESC SK Info Group & ESC SK Advisory Q3 meetings.	
			• Quarterly - Post data & findings on webpage/portal to maximize efficiencies & exposure.	Ongoing.	Ongoing.	Ongoing; engaged with stakeholders discussing ESC tools and resources.	
			• Establish role as conduit between employers & SK WCB for SK WCB claim process, appeals & claim concerns.	Commencing engagements in Q2.	Completed two engagements with SK WCB & surcharge employers.	Ongoing.	



# ESC Saskatchewan Strategic and Operational Plan for 2024

• Quarterly - Access WCB statistical data from other Western provinces; identify similar accident trends within energy sectors. Assist with gap analysis of SK WCB statistics.	Ongoing; discussions with Ongoing. ESC Business Improvement department.	Ongoing; continuing review of Western Canada statistics in collaboration with ESC Business Improvement department
		Improvement department.

Activity #2	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Participate in seeking new leading & lagging	Q1 - Q4	• ESC SK	• Quarterly - Monitor WCB statistics; work directly with SK WCB & ESC	Attended 2023-2028	Directly engaged with SK	Directly engaged with SK	
data sources.		• ESC	Data & Analytics department to obtain lagging indicator data. Process	Fatalities & Serious	WCB concerning	WCB concerning	
			data to keep industry aware of trends. Target 3% reduction in fatalities &	Injuries Strategy kickoff	transportation sector &	transportation sector &	
			serious illness/injury.	meeting hosted by LRWS &	motor vehicle incidents.	motor vehicle incidents.	
				SK WCB.			
			• Quarterly - Monitor specific industry sector trends; maintain/establish	Ongoing; directly engaging	Ongoing.	Ongoing.	
			working groups with sectors to establish safe work practices & safety	sectors with multiple SK			
			enhancement ideas. Participate in identifying common accident & injury	WCB claims & higher SK			
			root causes.	WCB premiums.			

### 5. ENHANCE COMMUNICATIONS & ENGAGEMENT

Activity #1	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Enhance ESC's brand/services & broaden markets.	Q1 - Q4	• ESC SK • ESC	• Quarterly - Promote ESC's webpage & other communication.	Ongoing; promoting online tools & resources at quarterly meetings.	Ongoing; promoting online tools & resources at quarterly meetings.	Ongoing; promoting online tools & resources at quarterly meetings and employer support meetings.	
			• Promote Energy Safety Canada industry sector transferable services through the SK WCB Fatalities & Serious Injuries Working Group.	Met with SK WCB & other provincial safety associations; discussed transferable services & knowledge.	Assisting SK WCB with the development of standards for hazards, e.g., chemical, physical health & biological hazards.	Ongoing.	
				Ongoing; seat held on SCGA Organizing Committee. Participating in Q2 Safe Dig Month events.		work directly with SCGA on 2025 contractor engagements.	

Activity #2	Timeframe	Responsibility	Measurements	Q1	Q2	Q3	Q4
Collaborate with ESC Business Development & Partnerships department & directly engage with SK industries, associations & groups associated with renewable, alternate energy sources & seek synergies.	Q1 - Q4	• ESC SK • ESC		Ongoing; meetings with ESC Operations & Business Development concerning SK employers expanding into renewable energy.		Ongoing.	