Account Description	Examples
Revenue	
WorkSafeBC HSA Funding	HSA operations funding from WorkSafeBC
Auditor Training Revenue	Revenue collected from delivery of auditor training.
Interest Revenue	Interest income earned from cash in bank.
Training/Course Revenue	Revenue collected from training or courses provided by the HSA.
Other Revenue	List other sources of revenue individually.

Compensation Expenses	
Salaries	Full time and part time employee salaries.
Benefits	Contributions to pension or retirement plans, CPP, E.I., medical and dental plans, insurance, WCB premium, etc. for all employees.
Consultants & Contractors	All consulting and contractors fees. This is included in compensation expenses because they are part of labour costs.
Expenses	
Accounting & Legal Fees	Legal fees, audit fees, accounting fees (if contracted externally)
Advertising & Sponsorships	Advertising costs regardless of the media type, sponsorships
Board Expenses	Director fees, board meeting costs.
Building Maintenance & Repairs	Garbage disposal, office building cleaning, maintenance and repairs, renovations, security service. Utility billings for heat, light, power, water, etc.
Telecommunications & Freight	Telephone, cell phone, freight, courier and postage costs.
Conference registration & meeting expenses	This expense category combines previous "Conferences & Conventions" and "External Events & Meetings" expense categories because they are very similar. This category includes conference/convention attendance fees, room rentals, catering, audio visual equipment rentals (e.g. room rental, food, equipment for training, offsite meetings, hospitality)
Furniture & Equipment	Furniture and equipment purchases or leased.
Office Supplies	Stationery and other miscellaneous office supplies.
Property Taxes & General Insurance	Property taxes, general insurance coverage for all property (i.e., fire, liability, construction)
Publication & materials	Printing costs, photographic services, advertising materials, production costs of audio-visual materials.
Rent - Office	Rent payments for all leased buildings, including parking lot rental.
Technology	Computer software & hardware purchases, network equipment. Website development and maintenance.
Training - Staff	Staff training costs relating to professional or association conferences, seminars, and conventions.
Travel	Travel costs including convention and training travel, per diems, consultant's travel costs.
Miscellaneous	All miscellaneous expenses not captured elsewhere (e.g. bank charges)

10-Jul-23 Date Prepared

Funding Period: From Jan 1, 2024 to Dec 31, 2024

Section 1(a): TARGET - COR ACTIVITIES	ACT	UAL	COR AD	MINISTRATION 1	# Variance	% Variance	
	2022 (12 months)	2023 YTD (6 months)	2022	2023	2024	2024 Target vs 2023 Target	2024 Target vs 2023 Target
a) Number of New COR Registrations	36	3	38	38	38	0	0%
b) Number of New Certifications	36	3	38	38	38	0	0%
c) Number of WorkSafeBC-Initiated Verification Audits	5	0	10	10	10	0	0%
d) Number of Auditors Trained	65	15	65	15	15	0	0%

Provide explanations for the variances between 2023 and 2024 targets in each of the COR Activities listed above

a)
b)
c)
d)

Energy Safety Canada	Funding Pe						
Section 1(b): BUDGET - COR ADMINISTRATION	ACT	UAL	COR ADI	MINISTRATION E	BUDGET	\$ Variance	% Variance
	2022 (12 months)	2023 YTD (6 months)	2022	2023	2024	2024 Budget vs 2023 Budget	2024 Budget vs 2023 Budget
Revenue:							
WorkSafeBC COR Operations Funding	455,078	286,719	469,952	573,438	484,338	-89,100	-16%
Auditor Training Revenue	.55,675	200), 25	100,002	370,100	0	0	-
Interest Revenue					0	0	-
Revenue (linked to variable costs)					0	0	-
Other Revenue					0	0	-
Total Revenue	455,078	286,719	469,952	573,438	484,338	-89,100	-16%
Compensation Expense:							
Salaries	255,558	123,052	268,900	340,194	270,000	-70,194	-21%
Benefits	52,662	24,798	48,960	74,337	49,000	-25,337	-34%
Consultants & Contractors	40,495	21,991	41,335	47,000	70,000	23,000	
Other Expense:							
Accounting & Legal Fees	1,000	500	1,000	1,000	1,000	0	0%
Advertising & Sponsorships					0	0	-
Board Expenses					0	0	-
Building Maintenance & Repairs	3,838	1,919	3,838	3,838	3,838	0	0%
Telecommunications & Freight			150	0	0	0	-
Conference Registration and Meeting Expenses	307	500	500	500	500	0	0%
Furniture & Equipment					0	0	-
Office Supplies	101	0	200			0	-
Property Taxes & General Insurance					0	0	-
Publications & materials	8,031	0	9,069	9,069	10,000	931	10%
Rent - Office	20,000	10,000	20,000	20,000	20,000	0	0%
Technology	72,513	15,854	75,000	75,000	55,000	-20,000	-27%
Training - Staff					0	0	-
Travel	573	2,051	1,000	2,500	5,000	2,500	100%
Miscellaneous				0	0	0	-
Total Expenses	455,078	200,665	469,952	573,438	484,338	-89,100	-16%
Revenue less Expenses	0	86,054	0	0	0	0	-

Note: Any significant expense account (>\$50,000) included in 2024 budget and any significant variances (>20%) should be explained in Section 5 below.

Section 2: RESERVE FUND - COR		2022	2023	2024
Opening Balance		154,457	117,488	
Drawdown (-)				
Add Surplus Retained in Reserve Fund				
Additional Funds Requested				
Ending Balance		154,457	117,488	-

Describe the reason(s) for any drawdown of COR Reserve Fund in the current year

Section 3: COMPENSATION	COMPENSATION ACTUAL		COR AD	MINISTRATION	BUDGET
	2022	2023	2022	2023	2024
List the top ten highest compensated positions, including					
consultants (who are contracted on an ongoing basis), in the					
following annual compensation categories:					
1. Number of positions with compensation					
\$1–\$39,999					
2. Number of positions with compensation \$40,000–\$79,999	0.2		0.2	0.2	0.2
3. Number of positions with compensation \$80,000–\$119,999	1.25		1.25	1.25	1.25
4. Number of positions with compensation \$120,000–\$159,999	0.4		0.4	0.4	0.4
5. Number of positions with compensation \$160,000–\$199,999	0.05		0.05	0.05	0.05
6. Number of positions with compensation \$200,000–\$249,999					
7. Number of positions with compensation \$250,000–\$299,999					
8. Number of positions with compensation \$300,000–\$349,999					
9. Number of positions with compensation					
\$350,000 and over					

Section 4: EXPENSE ALLOCATION - COR
a) Describe the method or formula used in the 2024 budget to allocate common expenses and/or overhead expenses shared between COR operations and COR administration or shared between the organization's head office and COR operations (e.g., based on staffing FTE or square footage of office)
BC is allocated 20% of all common expenses per FTE. The IT Support Costs, Building & Services and Rent-Office are allocated based on FTE.
b) List the expenses and amounts that have been allocated according to method described in (a) and included in the 2024 budget in Section 1.
All expenses have been allocated using the method described in (a
c) Has the expense allocation method used in the 2024 budget changed from previous year? If it has changed, explain why.
No changes have been made

Section 5: EXPLANATION OF SIGNIFICANT EXPENSE AMOUNTS, SI	GNIFICANT VARIANCES, AND FUNDING INCREASES
a) Provide an explanation for any funding increase over the 2023 fu	
reduced back to regulary salary/benefit amounts. Consultants & Contractors - in the last 2 years for WIVA's we have Technology - with increasing budget in Consultants & Contractors,	ed the equivalent to 1 FTE to support work on the WSBC audit standard mapping for 2023. Now for 2024, we have struggled to stay in budget. We have increased the budget in this area to meet the business need. we have reduced budget in this area to compensate. travel budget. In 2024, we are hoping to return to travelling for in person workshops and OSAR audits.
b) Provide an explanation for any funding increase over the 2024 fu	unding forecast amount included in rates setting if applicable
See Note about Salaries/Benefits above.	maing jorecast amount included in rates setting, ij applicable.
See Note about suitines, benefits above.	
c) Any significant expense account (>\$50,000) included in the 2024	budget , excluding salaries, should be explained here.
n/a	
d) Any significant expense account variance (>20%), including salar	ries, between 2023 budget and 2024 funding request should be explained here.
n/a	
Section 6: APPROVAL	
Approved by Organization Board Chair:	Steve Reynish (signature) Steve Reynish (name)
Date Approved:	9/30/2023 2:11:53 PM MDT

2024 ESC Budget for COR Tab: 1_COR Budget Page 8 of 9

10-Jul-23 Date Prepared

Funding Period: From Jan 1, 2024 to Dec 31, 2024

		Activity Categories								
COR BUDGET ALLOCATION	Overhead (Fixed Costs)	Auditor Training	Marketing / Outreach	Program Development	Desktop QA	Auditor QA	Employer Audit QA (WIVA)	Total		
Revenue:										
WorkSafeBC COR Operations Funding	484,338							484,338		
Auditor Training Revenue	-							-		
Interest Revenue	-							-		
Revenue (linked to variable costs)		-	-	-	-	-	-	-		
Other Revenue	-							-		
Total Revenue	484,338	-	-	-	-	-	-	484,338		
Compensation Expense:										
Salaries	270,000							270,000		
Benefits	49,000							49,000		
Consultants & Contractors	-	-	-	-	-	-	70,000	70,000		
Subtotal	319,000	-	-	-	-	-	70,000	389,000		
Other Expense:										
Accounting & Legal Fees	1,000							1,000		
Advertising & Sponsorships	-	-	=	-	-	-	-	=		
Board Expenses	-							-		
Building Maintenance & Repairs	3,838							3,838		
Telecommunications & Freight	-							=		
Conference Registration and Meeting Expenses	500	-	-	-	-	-	-	500		
Furniture & Equipment	-							-		
Office Supplies	-							-		
Property Taxes & General Insurance	-									
Publications & materials	-	-	10,000		-	-	-	10,000		
Rent - Office	20,000							20,000		
Technology	55,000	-	-		-	-	-	55,000		
Training - Staff	-							-		
Travel	-	2,500	-	-	-	2,500	-	5,000		
Miscellaneous	-							-		
Subtotal	80,338	2,500	10,000	-	-	2,500	-	95,338		
Total Expenses	399,338	2,500	10,000	-	-	2,500	70,000	484,338		
Revenue less Expenses	85,000	(2,500)	(10,000)	-	-	(2,500)	(70,000)	0		

10-Jul-23 Date Prepared

Fixed costs include salaries, rent, and expenses such as accounting and legal fees which are approximately the same year over year and are not optional. Fixed costs are often referred to as overhead costs and do not generally fluctuate directly with activities. You may find it helpful to provide monthly breakdown to determine annual totals, it is optional. You must enter the annual total in column titled "Total."

Fixed Costs Budget Worksheet		Fund	ing Period:	From Jan	<mark>1, 2024 to</mark>	Dec 31, 2	024						
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Revenue:													
WorkSafeBC COR Administration Funding *	242,169						242,169						484,338
Auditor Training Revenue													-
Interest Revenue													-
Other Revenue													-
													-
Total Revenue	242,169	-	-	-	-	-	242,169	=	-	-	=	=	484,338
Compensation Expense													
Salaries	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	270,000
Benefits	4,083	4,083	4,083	4,083	4,083	4,083	4,083	4,083	4,083	4,083	4,083	4,083	49,000
Consultants & Contractors													-
Subtotal	26,583	26,583	26,583	26,583	26,583	26,583	26,583	26,583	26,583	26,583	26,583	26,583	319,000
Other Expense:													
Accounting & Legal Fees						500						500	1,000
Advertising and Sponsorship													-
Board Expenses													-
Building Maintenance & Repairs												3,838	3,838
Telecommunications & Freight													
Conference Registration & Meeting Expenses				500									500
Furniture & Equipment													-
Office Supplies													-
Property Taxes & General Insurance													-
Publications & materials													-
Rent - Office							10,000					10,000	20,000
Technology												55,000	55,000
Training - Staff													-
Travel													-
Miscellaneous													-
Subtotal	-	-	-	500	-	500	10,000	-	-	-	-	69,338	80,338
Total Expenses	26,583	26,583	26,583	27,083	26,583	27,083	36,583	26,583	26,583	26,583	26,583	95,921	399,338

^{*} Note: This is the total funding amount requested from WorkSafeBC to cover both fixed and variable costs.

484,338

Energy Safety Canada	
	10-Jul-23 Date Prepared

Use this worksheet to describe activities that would vary from year to year and that would not be covered by the fixed costs of your association. For example, a training program run by a salaried staff member at the HSA's usual operating location would not be included here. But activities that require additional rental spaces, materials to be created, or consultants to be hired should be included. Include the reference number of the corresponding work plan item in the first column (i.e., column A). If more rows are required, please click on the "2" symbol on the top left corner of the screen to unhide additional rows.

		Funding Period: From Jan 1, 2024 to Dec 31, 2024									
	Activities / Initiatives Budget (Variable Costs) Workshe		Expense Category							
Workplan Item Ref #	Activity	Activity Category	Description / Objective	Revenue	Consultants / Contractors	Conference Registration and Meeting Expenses	Publications / Materials	Advertising & Sponsorships	Technology	Travel	Net
1	Marketing Strategy	Marketing / Outreach	Develop and implement a marketing strategy to promote the COR Program				10,000				(10,000)
3	Workshop Program - Internal Auditors	Auditor Training	Provide 4 presentations or info Sessions							2,500	(2,500)
4	WIVA	Employer Audit QA (WIVA)	Complete assigned WIVA's		70,000						(70,000)
5	CPIVA (OSAR's)	Auditor QA	Complete CPIVA (OSAR's)							2,500	(2,500)
		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
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		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
		Please Choose One:									-
	Total			-	70,000	-	10,000	-	-	5,000	(85,000)

COR BUDGET - STAFFING COUNT

FTE = Full Time Equivalent STAFF POSITIONS

Position BC COR 11 FTE's - 20%

Calgary Sr. Manager Calgary Manager

Calgary Coordinator Calgary Program Administrators

Calgary Audit Specialist

Calgary Quality Assurance Staff Calgary Program Manager

CONSULTANTS/CONTRACTORS ***

Position

10-Jul-23 Date Prepared

			2022		
	ACTUAL FTE				
HSA		COR	Other	Corporate	Total FTE
					0.00
					0.00
		0.05			0.05
		0.2			0.20
		0.2			0.20
		0.2			0.20
		0.4			0.40
		0.8			0.80
		0.4			0.40
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
					0.00
(0.00	2.25	0.00	0.00	2.25

0.00	2.25	0.00	0.00	2.25
HSA	COR	Other	Corporate	Total FTE
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
0.00	0.00	0.00	0.00	0.00

	0.2			
	0.4			
	1.8			
	0.2			
0.00	3.25	0.00	0.00	
			•	
HSA	COR	Other	Corporate	

2023 BUDGET

Other

Corporate Total FTE

0.00 0.00

0.05

0.20

0.40

0.20

0.40 1.80

0.20 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 3.25

HSA

COR

0.05

0.2

0.4

HSA	COR	Other	Corporate	Total FTE
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
0.00	0.00	0.00	0.00	0.00

Funding Period: From Jan 1, 2024 to Dec 31, 2024

2024					
	BUDGET FTE				
HSA	COR	Other	Corporate	Total FTE	
				0.00	
				0.00	
	0.05			0.05	
	0.2			0.20	
	0.4			0.40	
	0.2			0.20	
	0.4			0.40	
	0.8			0.80	
	0.2			0.20	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
				0.00	
0.00	2.25	0.00	0.00	2.25	

HSA	COR	Other	Corporate	Total FTE
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
				0.00
0.00	0.00	0.00	0.00	0.00

EXAMPLE - STAFF POSITIONS - FTE's	
Position	
Manager - HSA (full time)	
Manager - HSA/ COR (full time) *	
Admin Support - COR/ IRI (full time)	
Admin Support - HSA/IRI (part time) **	*
	Total FTE - Staff

Total FTE - Consultants

EXAMPLE - CONSULTANTS/CONTRACTORS - FTE's
Position
HSA - Trainer (1 @ 40 hours per week)
HSA-Trainer for course A (1 @ 20 hours per week)
COR - Audit Trainers (4 @ 20 hours per week)
HSA/IRI Trainer (1 @40 hrs per week)
Total FTE - Consultants

HSA	COR	Other	Corporate	Total FTE
1.00				1.00
0.75	0.25			1.00
	0.75	0.25		1.00
0.30		0.20		0.50
2.05	1.00	0.45	0.00	3.50

_					
	HSA	COR	IRI	IRI	Total FTE
Г	1.00				1.00
Г	0.50				0.50
Г		2.00			2.00
Г	0.75		0.25		1.00
	2.25	2.00	0.25	0.00	4.50

How to count FTE for staff:

This is a headcount of staff and a cost allocation of their time spent on each program.

* Eg: a full-time manager who spends 75% of time on HSA and 25% on COR, enter as HSA 0.75 FTE and COR 0.25 FTE count. See example to the left.

** Eg: a part-time staff who works half time and spends 60% on HSA and 40% on IRI, then enter HSA 0.3 FTE and IRI 0.2 FTE. See example to the left.

Legend of acronyms:

HSA - Health and Safety Association Operations COR - COR Program Administration

IRI - Injury Reduction Initiative (not HSA or COR)

FTE - Full time equivalent

*** Consultants/contractors - List of consultants/contractors who work significant hours in operations and on a continuous basis.

How to count FTE for consultants/contracts:

If consultants are paid by the hour, use the same standard hours per work week as the full-time staff in your FTE calculation.

E.g., a consultant hired for 40 hours per week (same as full time staff hours) for the full year for HSA, enter the consultant as 1 HSA FTE. See example to the left.